

Nevada Aging and Disability Services Division

SUBAWARD APPLICATION – SHORT FORM

This form is used only as directed by ADSD.

A complete application consists of two files: 'Subaward Application – Short Form (with the Project Narrative if requested)' and the 'ADSD Budget Template Form'.

ADSD may also request a third file 'ADSD Work Plan'.

A. Applicant Organization Information

Funding Opportunity Number: FFY 2027 NV SILC Independent Living Partners – Objective 1.1.6		New Applicant: ☒ Yes ☐ No	
Organization Name: Black Swan Consulting Inc.			
Mailing Address			
Street Address: 200 S. Virginia Street, Floor 8		City: Reno	
State: NV		Zip Code: 89501	
Physical Address (if different than mailing address)			
Street Address:		City:	
State:		Zip Code:	
Employer Identification Number: 46-1189021		Unique Entity ID (UEI) Number: HNXTAW71WQD1	
Registered with NV Controller: ☒ Yes ☐ No		State Vendor Number: VEN16141	
Organization Type: ☐ Public Agency ☐ 501 (C) 3 Non-Profit ☒ For-Profit			
Authorized Organizational Representative			
Name: Sydonie Neysmith		Title: President	
Email Address: sydonie@consultblackswan.com		Phone Number: 954-461-0095	
Additional Authorized Signer(s):		☐ Yes ☒ No (If yes, list below)	
Name/Title/Email Address:			
Name/Title/Email Address:			
Fiscal Officer			
Name: Sydonie Neysmith			
Title: President			
Email Address: sydonie@consultblackswan.com			

B. Project Information

Project Title: Nevada Independent Living Regional Consumer Study (SPIL Objective 1.1.6)		
Service Category: Independent Living (Title VII, Part B – Rehabilitation Act)		Proposed Service: Regional Consumer Study – SPIL Goal 1, Objective 1.1, Indicator 1.1.6
Same Physical Address as section A? ☒ Yes ☐ No, use address below		
Street Address:		
City:		State:
Zip Code:		
Project Director		

Name: Sydonie Neysmith	Title: President
Email Address: info@consultblackswan.com	Phone Number: 702-246-2150
Area(s) to be Served by Project: Statewide – All 17 Nevada Counties	

C. Applicant Certifications

- ☒ ADSD [General Service Specifications](#) provide program standards for all funded programs, our organization has read and agrees to comply with these standards.
- ☒ Our organization has read and agrees to the [Service-Specific Service Specifications](#) of the proposed service (if applicable).
- ☒ The [Grant Instructions and Requirements](#) and the [Requirements and Procedures for Grant Programs](#) are statements of DHHS/ADSD policy that ensure fiscal compliance with statutes, regulations, and/or rules. Our organization has read and agrees to comply with these standards.
- ☒ Funding will be dispersed on a Reimbursement basis. Requests for Reimbursement will be submitted in accordance with the [ADSD Reporting Schedule](#).
- ☒ Our organization will submit Requests for Reimbursement on a monthly basis. This method cannot be changed in the middle of the budget period.
- ☒ Our organizational information in Section A matches the information on file with the State of Nevada Controllers Office. *Note: if you have not registered with the Controller's office or need to verify your registration visit: <https://controller.nv.gov>.*
- ☒ All subrecipients must notify their assigned Program Coordinator(s) of any significant changes within the organization and/or program. This includes but is not limited to: Organizational/Project address, changes in the Authorized Organizational Representative or authorized signers, changes in key personnel, and/or budget modifications.
- ☒ If funded, applicants agree to submit any requested application revisions by the deadline given by ADSD in the Award Notification email. Failure to submit requested application revisions by the deadline may delay the project period and/or void the funding approval.

Certification by Authorized Official

To the best of my knowledge and belief, all information in this application is true and correct. The document has been duly authorized by the governing body of the applicant and the agency will comply with all provisions of the applicable grant program and all other applicable federal and state laws, current or future rules, and regulations. Funding is contingent on subrecipient performance and availability of funding. I understand and agree that any award received as a result of this application is subject to the conditions set forth in the assurances.

Name (printed): Sydonie Neysmith	Title: President
Email: sydonie@consultblackswan.com	Phone: 702-246-2150
Signature: 	Date: 06/01/2026

General Provisions and Assurances

This section is applicable to all subrecipients who receive funding from the ADSD under this NOFO solicitation. The subrecipient agrees to abide by and remain in compliance with the following:

- A. Subrecipients will adhere to all applicable federal and state laws/regulations as noted on the final Notice of Subaward.
- B. GAAP - Generally Accepted Accounting Principles and/or GAGAS - Generally Accepted Government Auditing Standards
- C. GSA - General Services Administration for guidelines for travel
- D. NV DHHS Grant Instructions and Requirements (GIRS)
- E. State Licensure and Certification. The subrecipient is required to be in compliance with all State licensure and/or certification requirements.
- F. The subrecipient's commercial, general or professional liability insurance shall be on an occurrence basis and shall be at least as broad as ISO 1996 form CG 00 01 (or a substitute form providing equivalent coverage); and shall cover liability arising from premises, operations, independent subgrantees, completed operations, personal injury, products, civil lawsuits, Title VII actions, and liability assumed under an insured contract (including the tort liability of another assumed in a business contract).
- G. To the fullest extent permitted by law, subrecipient shall indemnify, hold harmless and defend, not excluding the State's right to participate, the State from and against all liability, claims, actions, damages, losses, and expenses, including, without limitation, reasonable attorneys' fees and costs, arising out of any alleged negligent or willful acts or omissions of the subrecipient, its officers, employees, and agents.
- H. The subrecipient shall provide proof of workers' compensation insurance, upon request, as required by Chapters 616A through 616D inclusive Nevada Revised Statutes.
- I. The subrecipient agrees to be a "tobacco, alcohol, and other drug free" environment in which the use of tobacco products, alcohol, and illegal drugs will not be allowed; The subrecipient will report within 24 hours the occurrence of an incident, following DHHS/ADSD policy, which may cause imminent danger to the health or safety of the clients, participants, staff of the program, or a visitor to the program, per NAC 458.153 3(e).
- J. Per NRS 179A.325, background checks are required for individuals who serve children, older adults, and people with disabilities.
- K. Application to Nevada 211. The applicant is required to submit proof of registration with the Nevada 211 service. If applicant is applying for a new service, applicant will be required to submit an application for the new service if funded.
- L. The subrecipient agrees to fully cooperate with all DHHS/ADSD sponsored studies including, but not limited to, utilization management reviews, program compliance monitoring, reporting requirements, complaint investigations, and evaluation studies.
- M. The subrecipient must be enrolled in System Award Management (SAM) as required by the Federal Funding Accountability and Transparency Act.
- N. The subrecipient acknowledges that to better address the needs of Nevada, funds identified in this subgrant may be reallocated if ANY terms of the sub-grant are not met, including failure to meet the scope of work. The DHHS/ADSD may reallocate funds to other programs to ensure that gaps in service are addressed.
- O. The subrecipient acknowledges that if the scope of work is not being met, the subrecipient will be provided an opportunity to develop an action plan on how the scope of work will be met and technical

assistance will be provided by ADSD staff or specified sub-contractor. The subrecipient will have 60 days to improve the scope of work and carry out the approved action plan. If performance has not improved, ADSD will provide a written notice identifying the reduction of funds and the necessary steps.

- P. Failure to meet any condition listed within the subgrant award may result in withholding reimbursement payments, disqualification of future funding, and/or termination of current funding.

Compliance with Notice of Funding Opportunity

Applicant agrees to the following requirements of compliance with submission of an application.

1. If the applicant has not met performance measures and/or is not in compliance with previous DHHS/ADSD subawards, ADSD reserves the right to not make additional awards.
2. Funds are awarded for the purposes specifically defined in this document, as well as the Notice of Subaward document(s) and shall not be used for any other purposes.
3. ADSD reserves the right to make funding recommendations and subawards in a manner that ensures geographic coverage for services throughout Nevada.
4. ADSD will not evaluate proposals that do not meet technical requirements of the funding opportunity.

Applicant Acknowledgment and Agreement:

Name (printed): Sydonie Neysmith	Title: President
Email: info@consultblackswan.com	Phone: 702-246-2150
Signature: 	Date: 6/1/2026

Project Narrative

1. Understanding the Challenge & Service Gaps

Nevada's two Centers for Independent Living (CILs) divide the state geographically: the Southern Nevada Center for Independent Living serves Clark County, and the Northern Nevada Center for Independent Living serves the remaining 16 counties across roughly 110,000 square miles. Statewide disability prevalence is 12.5%, rising above 24% in some rural and frontier counties, with Clark County home to over 266,000 residents with disabilities. Both CILs report insufficient operational funding and staffing to deliver all five core services at scale, and NV SILC has historically lacked the consumer-level data needed to make that case.

Black Swan's assessment will produce county-level, consumer-informed evidence identifying where services exist, where gaps remain, and what strategies would improve equitable access. Crucially, it will provide an evaluated answer on whether a formal resource-sharing Memorandum of Understanding (MOU) between Nevada's CILs is operationally feasible, directly informing NV SILC's resource allocation and the 2028–2030 State Plan for Independent Living (SPIL).

2. Project Goals, Objectives, & Deliverables

Conduct a statewide independent living needs and service gap assessment that produces actionable, evidence-based recommendations to strengthen Nevada's Independent Living Network, evaluate the operational feasibility of an inter-CIL resource-sharing agreement (MOU), improve equitable access to the five federally required core services, and support implementation of the 2028–2030 SPIL.

- **Objective 1: Design a Strategic Assessment Framework** BSCI will collaborate with NV SILC to develop a comprehensive assessment framework, detailed work plan, and accessible data collection instruments aligned with federal independent living priorities. Prior to primary data collection, we will deploy a "validate-then-generate" sequence to analyze available administrative, demographic, and program data, including CIL Suite service records, federal Section 704 performance reports, prior consumer surveys, and relevant Census/ACS data, establishing a baseline and focusing primary research on the most critical information gaps.
- **Objective 2: Conduct Accessible, Meaningful Statewide Engagement** BSCI will implement a tiered, accessibility-first mixed-methods engagement protocol across all 17 counties. All tools will be built at a 6th-grade reading level and fully WCAG 2.1 AA compliant to ensure meaningful participation from individuals with the most significant disabilities. Engagement methods include an online/paper statewide consumer survey; regional listening sessions (including an in-person session in rural Southwest Nevada); virtual focus groups and key partner interviews; and targeted outreach through Tribal Nations and rural community partners.
- **Objective 3: Deliver Actionable Findings via the MOU Feasibility Framework** BSCI will evaluate all findings through a structured MOU Feasibility Framework analyzing three core domains: Resource Alignment, Geographic Reach, and Operational Compliance. This produces

a county-level service-gap inventory and data-informed recommendations to guide future planning, funding decisions, and resource allocation.

Measurable outcomes include documented consumer engagement in all 17 Nevada counties, with at least 25% of direct engagement participants representing rural, frontier, or tribal communities, and a completed MOU feasibility determination within the performance period.

Deliverables

Deliverables will include a detailed project work plan and timeline, accessible data collection instruments, stakeholder engagement activities, county-level analyses, draft and final assessment reports, an executive summary, a presentation of findings, and practical recommendations that support implementation of the 2028–2030 SPIL.



3. Project Management, Evaluation, and Quality Assurance

BSCI employs a disciplined project management approach that emphasizes accountability and close collaboration with NV SILC staff to minimize administrative burden. Progress is tracked through an internal project management system to ensure participation rates, milestones, and budgets stay aligned with the approved work plan. Monthly progress reports will be submitted on ADSD's schedule.

BSCI holds itself to a strict quality standard: no finding stands without a second source. Every survey result is cross-referenced against federal 704 performance data through a formal triangulation process, guarding against conclusions built on anecdote. Consumer participation is monitored in real time by county, stakeholder group, and engagement method, allowing outreach strategies to be adjusted mid-project if specific counties or sub-populations are under-responding.

4. Anticipated Challenges and Mitigation Strategies

We have a comprehensive understanding of the operational complexities inherent in statewide assessments in Nevada:

- **Frontier Geography & Inconsistent Broadband:** This is the primary risk to representative engagement. We address this with a hub-and-spoke model that routes outreach through existing rural and tribal community partners rather than relying strictly on statewide travel or digital-only channels.

- **Survey Fatigue:** Consumers and CILs are frequently asked for input with little visible follow-through. Our validate-then-generate approach directly addresses this by asking primary-source questions only where secondary data leaves an actual gap, respecting the time of people who have already told the state what they need.
- **Community Trust:** Unfamiliar outside inquiries are often rejected in tribal and frontier communities. We close that gap with a trusted-messenger strategy, working directly through organizations the community already relies on.

5. Organizational Capability and Project Sustainability

BSCI is an approved State of Nevada vendor with active Master Service Agreements for Grant Related and Direct Client Services, allowing work to begin immediately without onboarding delays. BSCI directed development of the Nevada Behavioral Health Emergency and Disaster Plan, an initiative requiring the same cross-county coordination, mixed-methods analysis, and translation of stakeholder input into an actionable plan that this assessment requires. BSCI has also provided subrecipient coordination support for the Nevada Office of HIV within a similarly layered federal-state-provider funding structure. Furthermore, BSCI provides ongoing grant administration, compliance, and fiscal support directly to the Rural Center for Independent Living, Inc. (RCIL), giving our team direct fluency in current ADSD subaward mechanics, GIRS/RPGP compliance, and RFR schedules.

The project team includes Sydonie Neysmith, MBA, as Project Director and primary point of contact; Allison Cladianos, MPH, leading stakeholder engagement based on her work coordinating Nevada's 2022 State Health Assessment; Manasbi Poudel, MBusA, leading quantitative data analysis, 704/CIL Suite synthesis, and county-level gap mapping; and Mostafa Mir Kashem leading research and technical writing. Beyond the assigned project team, BSCI draws on a deeper institutional bench when specialized expertise is needed, including senior advisors in government procurement, change management, and data systems infrastructure. This capacity is scaled through graduate and doctoral research assistants from the University of Nevada, Reno.

This project is built to outlast its performance period; the MOU framework and gap inventory are designed as repeatable tools for future SPIL cycles, and final deliverables will include specific, low-cost recommendations to sustain data collection post-award.

6. Reaching Nevada's Underserved Populations and Strategic Partnerships

Driven by the Independent Living philosophy, our outreach strategy ensures that project instruments are designed to guarantee participation is accessible to all consumers, not just those with the fewest barriers to entry. BSCI has deep experience identifying, engaging, and building relationships with community partners, advocacy organizations, tribal entities, local governments, and minoritized stakeholder groups that are essential to achieving project objectives. By pairing accessibility-first tool design with localized trusted-messenger protocols, we ensure that the final dataset captures a true, representative reflection of the lived realities and diverse identities across the entirety of Nevada's disability community.

ADSD Work Plan

Applicant / Subrecipient Name: Black Swan Consulting Inc. (BSCI)	Service: Independent Living - Regional Consumer Study (SPIL Goal 1, Objective 1.1, Indicator 1.1.6)
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Goal 1 (Outreach): Engage consumers of Independent Living services, Nevada's two Centers for Independent Living, IL Partner organizations, and individuals with disabilities across Nevada counties to gather the consumer and stakeholder perspectives required to identify underserved and unserved areas for the study.

Objective(s)	Activities / Strategies	Timeline	Evaluation Tool
1.1 Launch coordinated outreach to Nevada's two Centers for Independent Living (SNCIL in Clark County and NNCIL covering the rest of the state, including all rural and frontier counties) and IL Partner organizations to secure their participation in the regional consumer study.	Host a study kickoff meeting with NV SILC staff and the two Centers for Independent Living (Northern Nevada Center for Independent Living and Southern Nevada Center for Independent Living) to align on the study scope, consumer engagement plan, and MOU feasibility questions. Distribute a study outreach packet (plain language fliers, large print materials, accessibility statement) to both Centers for Independent Living for secondary distribution to their IL Partners and consumers. Establish a standing monthly check-in call with the NV SILC Executive Director and designated ADSD Program Coordinator for the duration of the study. Identify and contact 15 to 20 IL Partner organizations and disability advocacy groups to solicit participation in focus groups, interviews, and the consumer survey.	Month 1 (January 2027)	Documented kickoff meeting notes Study outreach packet distribution log Partner outreach and contact log Monthly meeting attendance records
1.2 Ensure meaningful participation of consumers with a broad range of disabilities, consistent with the Independent Living Philosophy of consumer control and the leadership of people with lived	Design all study engagement activities to comply with Section 508 and WCAG 2.1 AA standards (accessible survey platform, closed captioning on virtual sessions, plain language documents, large print materials). Engage certified ASL interpreters for virtual and/or in-person study sessions where requested by participants. Offer multiple participation modes for the study: online consumer survey, paper survey by mail, virtual focus groups, in-person regional listening sessions, and one-on-one key partner interviews.	Months 1 to 6 (January to June 2027)	Accessibility checklist for all study deliverables ASL interpreter event log Reasonable accommodations tracker Participation mode breakdown in final report

disability experience, through accessibility-first engagement design.	Prepare a Reasonable Accommodations Request process and publish it on all study outreach materials.		
1.3 Reach consumers in rural, frontier, and tribal communities to ensure underserved and unserved areas are represented in the study data.	Conduct one in-person regional consumer listening session in rural Southwest Nevada (Pahrump and Tonopah), the area where the underserved and unserved question is most open. Conduct three virtual focus groups covering Clark County, the Northern and Washoe region, and the rural and frontier counties, so all regions are represented without the cost of statewide in-person travel. Coordinate with tribal representatives to ensure Native American community members are invited to participate in the study. Publish an accessible online consumer survey, open for approximately 10 to 12 weeks (months 2 to 4 of the study period).	Months 2 to 4 (February to April 2027)	Regional listening session attendance logs Virtual focus group recordings (with consent) and attendance records Survey response count segmented by county Tribal outreach contact log
Projected Output		Expected Outcomes	
Number of Events: 5 study engagement events: 1 study kickoff meeting plus 4 consumer focus groups and listening sessions (1 in-person regional session and 3 virtual), with tribal community members invited to participate across all sessions. Plus 1 statewide consumer survey and 8 targeted key partner interviews.		Outcome 1: Consumer and stakeholder perspectives are captured from every Nevada region through at least one of: listening session attendance, survey response, focus group participation, or key partner interview.	
Geographic Reach: Direct engagement achieved in all 17 Nevada counties, supplemented by secondary outreach through the Centers and community partners, with at least 25% of direct participants from rural, frontier, or tribal communities.		Outcome 2: At least 25% of direct engagement participants represent rural, frontier, or tribal communities, ensuring underserved and unserved area perspectives are reflected in the study findings.	
		Outcome 3: Documented participation from both Nevada Centers for Independent Living, positioning the study to produce credible MOU feasibility findings.	

Goal 2 (Service Delivery): Execute a rigorous, mixed-methods regional consumer study that (a) identifies IL services being provided and services needed in each Nevada county, (b) identifies underserved and unserved areas, and (c) assesses feasibility for a memorandum of understanding between Nevada's Centers for Independent Living.

Objective(s)	Activities / Strategies	Timeline	Evaluation Tool
1.1 Finalize a study work plan and accessible data collection instruments reviewed and approved by NV SILC.	Produce a detailed study work plan with milestones, deliverables, and timeline within 30 days of subaward execution; submit to NV SILC Executive Director for review and approval. Design and pilot test the consumer survey (quantitative; accessible format; offered in English and Spanish), structured around the five core IL services (advocacy; information and referral; independent living skills; peer support and mentoring; and transition), with a small group of CIL staff and consumers before statewide deployment. Design focus group facilitation guides and key partner interview protocols aligned to the RFP priorities: services provided vs. needed in each county, gaps, barriers, and MOU feasibility questions. Coordinate with NV SILC staff on approval of all instruments before deployment.	Month 1 (January 2027)	Study work plan approved by NV SILC Pilot test summary Finalized instruments in accessible format
1.2 Collect mixed-methods study data across Nevada counties using surveys, focus groups, key partner interviews, and review of existing reports and demographic data.	Deploy the accessible online consumer survey statewide; keep open for approximately 10 to 12 weeks. Distribute paper surveys via the Centers and community partners to reach consumers without internet access. Facilitate 4 focus groups and listening sessions (1 in-person regional session and 3 virtual) with approximately 8 to 12 participants each. Conduct 8 key partner interviews: the two CIL Executive Directors, the NV SILC Executive Director, the lead of the emerging rural Part B community IL provider (interview conducted by Allison Cladianos), two IL Partner leaders, a disability advocacy representative, and a tribal community contact. Review existing secondary data: CIL performance and reporting data shared by the Centers (including federal 704 performance reports), American Community Survey disability statistics, prior NV SILC and state IL program consumer satisfaction survey data, and prior Nevada IL-related reports.	Months 2 to 4 (February to April 2027)	Survey response count with county-level breakdown Focus group attendance records and transcripts Interview log with completion status Secondary data source inventory

1.3 Analyze collected data to identify services provided, services needed, underserved and unserved areas, and MOU feasibility considerations.	Conduct quantitative analysis of consumer survey responses: frequency distributions, cross-tabulations by disability type, age, and county. Conduct qualitative thematic analysis of focus group and interview data using an agreed-upon coding framework. Produce county-level data breakdowns showing the five core IL services (advocacy; information and referral; independent living skills; peer support and mentoring; transition) being provided vs. needed in each county, identifiable and measurable, for CIL strategic planning use. Identify underserved and unserved areas, along with barriers and unmet needs, with clear supporting evidence from the study data. Assess MOU feasibility between Nevada's Centers for Independent Living: identify shared service gaps, opportunities for coordinated service delivery, potential MOU terms suggested by study participants, and practical considerations raised by Center leadership.	Months 4 to 5 (April to May 2027)	Analysis plan document County-level data tables Underserved / unserved area identification memo MOU feasibility findings memo
Projected Output		Expected Outcomes	
Geographic Reach: Unduplicated consumer engagement documented across all 17 Nevada counties (survey, focus group, interview, or listening session), tracked by unique identifier to prevent double-counting.		Outcome 1: NV SILC receives a validated, data-informed inventory showing IL services provided vs. services needed in every Nevada county, suitable for use in the 2028-30 SPIL development.	
Number of Units: 6 deliverables (per RFP Expected Outcomes): finalized work plan; data collection instruments (consumer survey, focus group facilitation guide, key partner interview protocol); summary of stakeholder engagement activities; draft report; final report in accessible format; and presentation of findings.		Outcome 2: Underserved and unserved areas of Nevada are identified with supporting evidence, directly addressing the core purpose of the RFP Indicator 1.1.6.	
% Underserved Populations: 25%+ of direct engagement participants represent rural, frontier, tribal, or other historically underserved communities.		Outcome 3: A defensible MOU feasibility finding is delivered: whether an MOU between Nevada's Centers for Independent Living is warranted, and if so, what coordination opportunities it should address.	
		Outcome 4: Each Center for Independent Living receives county-level study data for its federal 704 reporting and strategic planning.	

Goal 3 (Other): Deliver a final regional consumer study report with data-informed findings and recommendations on underserved / unserved areas and MOU feasibility; publish an executive summary for public distribution; and present findings to the NV SILC Council and the Centers for Independent Living in an accessible format.

Objective(s)	Activities / Strategies	Timeline	Evaluation Tool
1.1 Produce a comprehensive written regional consumer study report with clear findings and MOU feasibility recommendations.	Draft a full regional consumer study report covering: methodology, stakeholder engagement summary, quantitative findings, qualitative findings, county-level breakdowns of services provided vs. needed, identified underserved and unserved areas, and MOU feasibility recommendations. Submit draft report to NV SILC Executive Director for review and feedback by the end of Month 5 (late May 2027). Incorporate NV SILC feedback and produce the final report in a fully Section 508 / WCAG 2.1 AA accessible format. Include an executive summary (8 to 12 pages) formatted for broad public distribution.	Months 5 to 6 (May to June 2027)	Draft report submitted by late May 2027 NV SILC feedback documented Accessibility audit report Final report and executive summary delivered
1.2 Present study findings to the NV SILC Council and the two Centers for Independent Living.	Prepare an accessible presentation (slides with alt text, speaker notes, plain language talking points) summarizing methodology, key findings on underserved / unserved areas, county-level highlights, and MOU feasibility recommendations. Deliver the presentation to the NV SILC Council at a scheduled Council meeting. Deliver a tailored presentation to each Center for Independent Living with its county-level data breakdowns. Ensure ASL interpretation and live captioning are available for presentations where requested.	Month 6 (June 2027)	NV SILC Council presentation delivered Tailored presentations delivered (2 sessions) Presentation accessibility confirmation Q&A and feedback captured
1.3 Fulfill all ADSD subaward compliance, reporting, and fiscal requirements throughout the 6-month study period.	Submit monthly Request for Reimbursement (RFR) by the 15th of each month with supporting documentation. Submit quarterly and annual reports per ADSD reporting schedule. Participate in all ADSD fiscal monitoring, compliance reviews, and technical assistance sessions. Maintain documentation supporting all budget line items and deliverables for a minimum of three years post-project.	Months 1 to 6 (January to June 2027)	Monthly RFR submission log Quarterly / annual reports submitted on time Fiscal monitoring participation record Documentation retention file
1.4 Deliver core study activities within six months so NV SILC retains the remainder of the subaward period to	Maintain study documentation and data files for reference following project completion. Remain available for brief follow-up questions regarding study findings from NV SILC or the Centers. Provide a proposal for expanded technical assistance supporting	Months 7 to 12 (July to December 2027), as needed	Follow-up question log (if utilized) Scope and proposal on file for any expanded engagement

act on findings, with continued BSCI support available as needed.	2028-30 SPIL drafting integration as a separately scoped engagement, if requested.		
Projected Output		Expected Outcomes	
Number of Events: 3 presentation events: 1 NV SILC Council presentation + 2 tailored presentations (one to each Center for Independent Living). Plus monthly RFR submissions throughout the engagement and all required quarterly / annual reports.		Outcome 1: NV SILC has a final, accessible regional consumer study report that directly supports the 2028-30 State Plan for Independent Living (SPIL) development and the MOU feasibility decision.	
Number of People Reached: 50+ through presentations. Indirect: unlimited via publicly distributed executive summary and accessible final report.		Outcome 2: Each Center for Independent Living receives tailored county-level findings and MOU feasibility recommendations to integrate into strategic planning.	
		Outcome 3: BSCI maintains rigorous ADSD fiscal and programmatic compliance practices throughout the engagement.	
		Outcome 4: Study delivers replicable, sustainable systems change: NV SILC and the Nevada IL Network gain a methodology and data baseline that can be refreshed in future SPIL cycles, directly supporting the RFP requirement for replicable, sustainable systems change.	